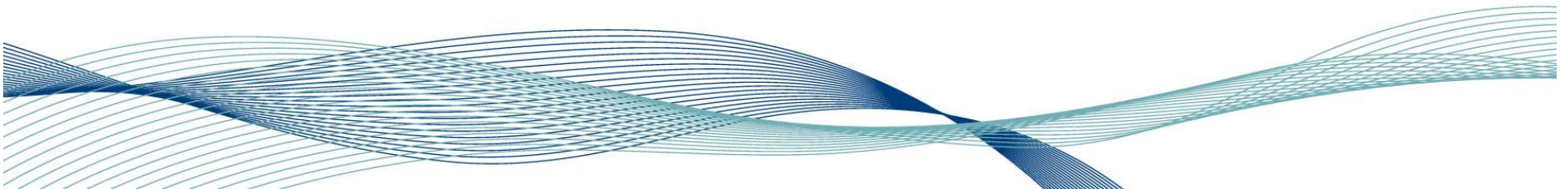




Commercial Observations from a Compliance Monitor

Adding Value to the Commercial Team

February 28, 2018



Intro Page and Disclaimers

- Rachel Bunting, Compliance Director, Publicis Health
 - 14 years industry experience
 - 50+ clients & 60+ sales/services/clinical teams supported
 - rachel.bunting@publicishealth.com
- Dan Koerner, Director, Potomac River Partners
 - 20 years industry experience
 - 10 years pharmaceutical compliance experience
 - Monitoring experience includes speaker programs, ride-alongs, speaker trainings, retrospective audits
 - dkoerner@potomacriverpartners.com

Presentation Overview

Questions for discussion:

- How can Compliance add value to Commercial/Business from monitoring and auditing?
- What has worked well at your companies?

Let's work together to:

- Identify key topic areas to share insights
- Examine how sharing information with the Business gains acceptance of monitoring
- Implement realistic, practical solutions
 - Support compliance
 - Enhance the business

Thoughts on Compliance Monitoring/Auditing

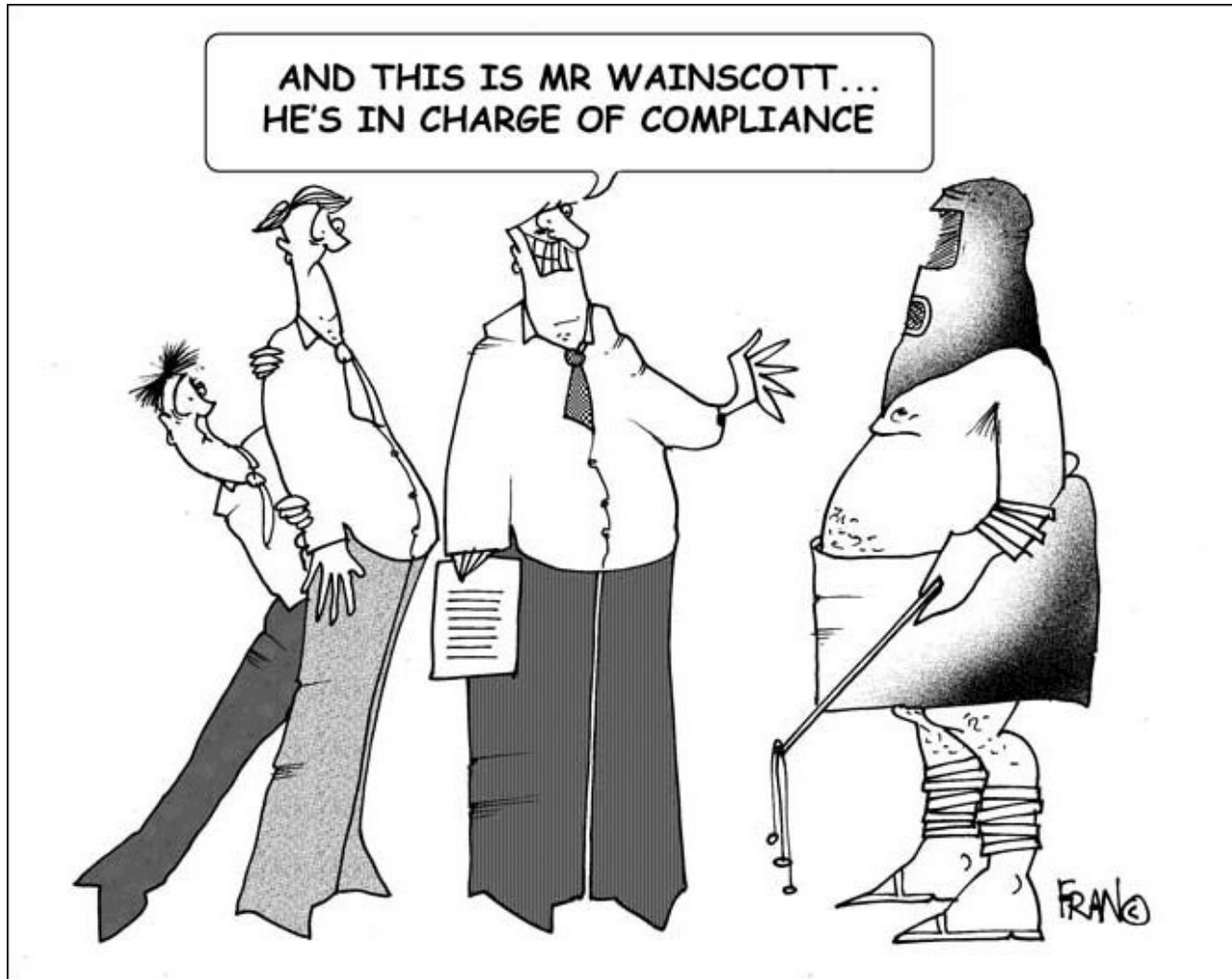
When the business hears you plan on conducting live monitoring!



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Thoughts on Compliance Monitoring/Auditing

When the field hears you are working with them..



Thoughts on Compliance Monitoring/Auditing



Let's Work on Changing that Perception

Usually our focus is on Compliance, but what about providing useful information back to the business?

- Would you gain more acceptance/credibility?
- Can you help with commercial objectives?
- Will you modify your compliance program?
- Can you find business friendly solutions that are still compliant?

Business Observations from Compliance Monitoring

- Representatives have a job to do... and typically want to be compliant
- Restrictions sometimes make their job more difficult
- We tend to focus solely on compliance
- Sometimes we need to step back and....

..understand the business need!

Compliance
should be a



not a



Speaker Programs: Overview of Observations

Venue

- Location
- Seating arrangements
- Service
- Steakhouse again?

Food

- Dietary restrictions
- Food quality
- Quantity of food
- Variety

Logistics & Planning

- Start/end times
- Attendees
- Speed of presentation
- Late location change
- Difficulty getting signatures

Other Items

- Speaker Quality
- Sign-in sheets
- External meetings (e.g., Nursing)
- Poorly arranged slides
- iPad issues

Speaker Program Examples

| Example | Issue | Business Recommendation |
|---|--|---|
| Slides were cluttered | Attendees comment that they were unable to follow along | Modify the slides because the content was too hard to follow and present |
| MOA videos not playing in the presentation | Difficulties (e.g., poor Wi-Fi, not compatible, etc.) playing videos | Troubleshoot and find alternatives |
| Meals for the audience were not appropriate | Meals were not meeting the dietary restrictions of the attendees | Diversify meals (e.g., vegan, gluten-free) based on audience and religious holidays |
| Presentation start times exceeding 60 minutes | Attendees complained and could not stay for entire presentation | Recommendation to look at start times that are acceptable by location |
| Sign in sheets were cumbersome | Complaints from attendees and hosts | Potentially move to an iPad approach |

Field Rides & In-Office Meals: Overview of Observations

Field Rides

- Adjusting call plans (e.g., adding/removing targets)
- Difficulty seeing HCPs
 - Institutional restrictions
 - Busy schedules
- Length of calls
- Call frequency
- Messaging and use of materials
- Difficulty using iPad (e.g., WiFi in rural areas)

Field Rides & In-Office Meals: Overview of Observations

In-Office Meals

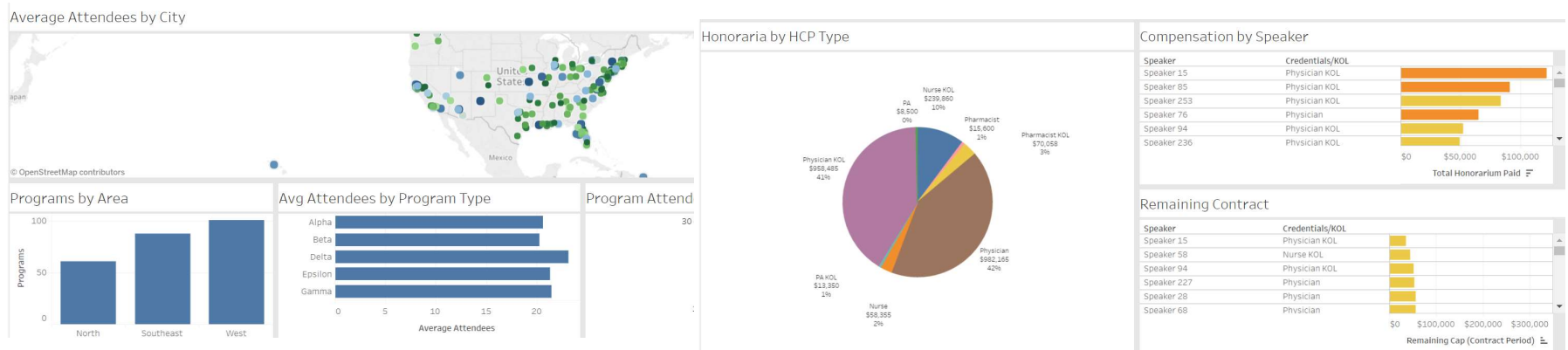
- Ordering too many meals
- Sign-in sheet issues
- Prescribers not showing up
- HCPs taking meals before the rep arrives
- Double-booked meals
- Breakfast vs. lunch vs. snack

Ride-Along and In-Office Meal Examples

| Example | Issue | Business Recommendation |
|---|--|---|
| Adding/Deleting targets to a call plan | Reps complained that the process took too long and was problematic | Review and look at different options |
| Logging calls vs. details (minimum calls) | How do reps log calls if the office won't see or just delivering materials/samples | Determine and define calls, visits, or details |
| What works better: breakfast or lunch? | Multiple reps have complained to us that prescribers won't come in during lunches due to patient backlog | Recommended to reps that they could try to do breakfasts for some of the busier offices |
| Difficulty presenting from the iPad | iPads could not access detailing information due to WiFi | Recommendation to provide hard copy options |

Data Audits and Dashboard Monitoring

- Data/Retrospective Audits
 - Sign-in sheet issues
 - Incorrect specialties
 - One person signing for multiple individuals
 - Issues with receipts
- Dashboards
 - Overuse of speakers
 - Meal spend by venue/region
 - Canceled programs/paid fees
 - Overuse of venues



Case Study: Sample Signature Auditing



Problem

- Sample signature audit
- Negative audit responses from a random sample of HCPs nationwide.
- The Business requested a corrective action.



Action

Compliance proposed a **Compliance Ambassadors** program.

Members:

- National Business Directors
- District Managers
- Compliance



Agenda:

- Design & implement Corrective Action Plan
 - ✓ Engage Ambassadors in retraining of field team

Business Approval

Result

- Decrease in negative audit responses by 50%
- Expansion of Compliance Ambassadors
- Improved the relationship between business and compliance



Case Study: Call Activity Review

Problem

- Retrospective audits and live monitoring identified *potential call falsification*.
- The majority of identified cases were determined to be *documentation errors*.



Action

- Determined:
- Definition of a call not clearly defined as part of training materials
 - Training for entering information was not adequate

Direction for these items was only provided verbally, and differed across Regions.

- Compliance proposed:
- ✓ Revamp of new hire and existing training
 - ✓ Business buy-in



Result

- Compliance conducted retrospective audit of call activity over next quarter
- 60% decrease in potential call concerns



BETTER


Examples

Quick Tips for HCP Add Requests: Client Account


When? When do I submit an HCP Add Request?
 If you cannot find a prescriber in ExpenseTrack, you must submit an HCP Add Request.

CLIENT ACCOUNT – On Site Informational Meal (OSIM) Policy Reminder

| OSIM Business Rule Summary | HCP Adds Process |
|--|--|
| <p>APPROPRIATE ATTENDEES</p> <ul style="list-style-type: none"> ✓ Licensed HCPs ✓ Affiliated Office Staff ✓ Touchpoint and Client Staff <p>ACTIVITY TYPES</p> <ul style="list-style-type: none"> • Breakfast, Lunch • Average Spend per Attendee cannot exceed \$25.00 <ul style="list-style-type: none"> ◦ Inclusive of tax, tip, and delivery <p>SPEND FREQUENCY Once Per Month, Per HCP</p> <p>PRE-PLANNING IS REQUIRED</p> <ul style="list-style-type: none"> • Schedule the appointment in advance • Confirm logistics (# attendees, time, etc.) • Inform staff of sign in sheet requirement prior to the meal | <ul style="list-style-type: none"> • Licensed HCPs who are not available via the ExpenseTrack search function must be added using the HCP Add Request process before expenses can be filed. • HCPs to be added include MDs, DOs, NPs, PAs, • Required info for each HCP Addition: <ul style="list-style-type: none"> ◦ Name & Address ◦ Credentials (e.g. MD, PA, RN) & Specialty ◦ At least one HCP Unique Identifier <ul style="list-style-type: none"> – Customer ID (preferred identifier) – NPI # or State License Information – IMS # or ME # • Submit all requests via the HCP Add Request form – http://www.psslionsden.com |
| Documentation Requirements | Expense Management Requirements |
| <p>ALL OSIM EXPENSES MUST:</p> <ul style="list-style-type: none"> • Be supported by appropriate documentation <ul style="list-style-type: none"> ◦ Itemized receipt ◦ Client-approved sign in sheet • Attendees must sign in on their own – Touchpoint PSSs must not complete the attendance sheet on behalf of meal event attendees • Be expensed under project code ABCOSM15 • Have meal attendees sorted into appropriate categories <p>ATTENDEE CATEGORIES:</p> <ul style="list-style-type: none"> • PTS/Client Employees: Enter a count of Touchpoint and Client colleagues present at the meal event; include yourself in this number. • People in Attendance: Enter all licensed HCPs (e.g. MD, DO, NP, PA, RN) using the search function. If prescribers are not available via search, follow the HCP Adds Process prior to submitting the expense. • Affiliated Attendees: Enter the names of all non-prescriber attendees. Do not enter Field Colleague or Prescriber information here. | <ul style="list-style-type: none"> • Use of the corporate Amex card is required for all business expenses, including OSIM • Personal use of the corporate Amex card is prohibited. • Do not make a payment to Amex <ul style="list-style-type: none"> ✓ payments will be made to Amex directly from client • Expenses must be submitted on a bi-weekly basis per the reporting calendar published on the website |
| Questions? | Contact Touchpoint Compliance! |
| | <p>compliance@touchpointsolutions.com 800-344-9100</p> |



Hello?
Is it us you're looking for?



TOUCHPOINT COMPLIANCE
GPS / Going Places Straightforwardly

Whether you need to report a concern or simply ask a question, Touchpoint Compliance is here for you.

Contact us with questions or concerns about:


- Client audit requests
- Firewall issues
- New employee compliance requirements
- Potential scope creep
- Expense concerns/issues
- Inappropriate or questionable direction
- Remote monitoring
- Management of patient data
- Clarification on policies, procedures, and business rules

REMEMBER:

Ask for advice, not forgiveness.
If you're not sure about something, ask us!

Touchpoint Compliance Help Line: 800-344-9100
Email: compliance@touchpointsolutions.com

We're listening!



How Do We Share Information?

Ongoing Conversations

Discuss with Reps
during field monitoring

Monthly Brand
Updates

Quarterly Executive
Leadership Updates

Empowering Field Leadership

Compliance
Ambassadors

Business-oriented
Onboarding

Pilot changes with
Field Leadership

Summary

Business value

Providing the business with helpful information can provide the business with a different prospective.

- Information may help you understand their difficulties
- Give the business assurance that you understand their difficulties
- Become partners to align the business strategy with compliance

Gaining Acceptance

Compliance monitoring doesn't need to be scary.

- Approach each activity as a place for you to learn from each other
- Allows the representative to look at you as a colleague instead of the “police”

And in closing



And in closing

